



PUBLIC SERVICE COMMISSION

ADMINISTRATIVE OFFICERS' EXAMINATION

APRIL, 2023

PAPER CODE: 108

PEACE, SAFETY AND SECURITY MANAGEMENT

DATE: FRIDAY, 21ST APRIL, 2023

TIME: 2.00 P.M. – 5.00 P.M. (3 HOURS)

INSTRUCTIONS TO CANDIDATES:

1. This paper consists of two Sections, A and B.
2. Section A consists of **one** compulsory question carrying 40 marks.
3. Section B consists of **four** questions each carrying 20 marks. Answer any **three** questions.
4. Answer all the questions in the answer booklet provided.

SECTION A: COMPULSORY (40 MARKS)

1. Read the case study below and answer the questions that follow.

RESOURCE ABUNDANCE ‘CURSE’ AND SECURITY DILEMMAS IN SHUJAA DIVISION

In the recent Government reshuffles, you have been newly posted to Shujaa Division located in the Republic of Kola. It is a peri-urban center located within an oil prospective belt. Shujaa borders Chonyi Division which is home to the largest overpopulated refugee camp due to civil violence associated with a successful *coup d'état* from the neighboring Republic of Kashoka. The Division is endowed with a game reserve, seasonal rivers, a volcanic mountain and a private ranch. 50% of the residents in Shujaa are farmers while 40% are pastoralists and the rest are engaged in various entrepreneurial business activities.

In two months' time, Shujaa Division will be holding a By-election in one of the political seats. Early poll results indicate a tight race between two aspirants, one from the pastoralist and the other from the farming community. Historically, farmers in the Division have often viewed themselves as modern, superior and not primitive compared to their pastoralist counterpart. Further, the local Security and Intelligence Committee has warned that the two leaders are polarizing the two communities based on their main economic activities as a strategy for gaining political popularity. In one of the local vernacular radio, it was reported by religious leaders that some utterances by the local presenters seem to promote animosity within the Division. Further, local social media handles have been accused of posting false images and narrative of pre-election violence.

Recent oil prospective in the Division has led to an upsurge of the local population. Statistics from the Division population Bureau indicate that majority of the new entrants are from the neighboring Republic of Kashoka. This has seen a new dynamic of tension between the 'locals' and 'newcomers' in relation to the economic oil prospects within the Division. Further, the local ranch manager has launched a court case stopping oil exploration citing lack of public participation. However, local communities perceive the court case as a delaying tactic and self-centered.

In one reported incidence, a group of local pastoralist invaded the ranch as a sign of discontent with the court case where several crops were damaged. In the ensuing commotion, police were called in to chase away the livestock but in the process, one herder was shot and killed. This led to a series of protests from the community thus staining the relationship among the police, community and the ranch. Intelligence reports indicate a planned retaliatory attack towards the ranch which is supported and financed by one of the local

political aspirant. Attempts to involve the Local Police Oversight and Accountability Agency (LPOAA) have failed to manage public discontent due to the existence of negative perceptions towards the LPOAA with regards to police work and crime management in the area.

The game reserve located in the Division happens to be a major tourist attraction in the region. The reserve is home to endangered wild species with reports indicating the citing of suspected poachers from the Republic of Kashoka hence raising ownership and boundary disputes between the two countries. The Division is also home to a small airport. Due to security concerns, the airport acts as the first destination for flights arriving from the Republic of Kashoka. Flights are inspected before heading to the capital city and other major towns.

Required

- a) Disaster risk management is among the roles of the Division Security and Intelligence Committee. Explain **five** possible disaster risks in Shujaa Division that may be of interest to this Committee. **(10 marks)**
- b) As the Assistant County Commissioner in Shujaa division, you have a responsibility of assessing the possible causes of tension associated with the upcoming By-election. Highlight **five** such causes that do not fall under individual level. **(10 marks)**
- c) The oil discovery in Shujaa Division is likely to be associated with several security threats. Highlight **five** ways in which the utilization of oil reserves may be used to mitigate security threats in the division. **(10 marks)**
- d) The Deputy County Commissioner has requested you as the Assistant County Commissioner of Shujaa Division to analyze challenges that are likely to be encountered in Trans-Border Security Management with the Republic of Kashoka. Analyze **five** such challenges. **(10 marks)**

SECTION B: ANSWER ANY THREE QUESTIONS (60 MARKS)

- 2. a) You are the Assistant County Commissioner deployed in an area that has been experiencing inter-communal land related conflicts. Outline **five** measures you may put in place to address the challenge. **(10 marks)**
- b) As the Assistant County Commissioner of Tembo Division, you have discovered that mobilization is a major strategy applied to achieve sustainable community security. Devise **five** ways you will enhance the effectiveness of mobilization. **(10 marks)**

3. a) As an Assistant Secretary in the ministry headquarters, you have been requested to prepare a presentation on the effects of counterfeit pharmaceutical products. Explain **five** such effects that you may include in your presentation. **(10 marks)**
- b) You are the Assistant County Commissioner of Wasu Ward that borders the Republic of Pato which is inhabited by trans-national communities. Assess **five** security challenges that you are likely to experience. **(10 marks)**
4. a) You have been requested by your supervisor to make a presentation on the dimensions of National Security to newly recruited Administrative Officers under induction. Devise **five** points you will include in your presentation. **(10 marks)**
- b) One of the roles of an Assistant County Commissioner is to sensitize Trans- National communities on the importance of maintaining peace and security. As an Assistant County Commissioner, examine **five** ways you will achieve this. **(10 marks)**
5. a) You are the Assistant County Commissioner of Wasi Wasi Division where local Peace Building Initiatives are not effective due to power difference among the parties involved. Explain **five** approaches you will apply to address the concern. **(10 marks)**
- b) You are the Assistant County Commissioner of Usafi Division, an urban center that has recently witnessed a surge of violent crimes from suspects on motorcycles. Devise **five** strategies you may apply to address the above vice. **(10 marks)**